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# What it takes to build an ecoefficient genebank for the 21st century: experiences and lessons learned

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The Alliance of Biodiversity International and the International Center for Tropical Agriculture (CIAT) is part of CGIAR – a global research partnership for a food-secure future.

# Overview

- Motivation & goals
- Architects, fundraising & design
- Construction & inauguration
- Virtual tour
- Moving laboratories and collections (ongoing)
- Experiences & lessons learned
- The future



Old building, originally constructed as meat-quality lab, in dire need of renovation

# 2013 Decision to rebuild

## Guiding principles:

- **Functional**
  - Staff & collection safety
  - Highest quality standards (QMS)
  - Growing importance of digital dimension of PGRFA
- **Sustainable**
  - Environmentally sound
  - Within budget constraints
- **Open & Iconic building**
  - Public awareness about PGRFA for food security
  - Contribute to training of next generation of PGR scientists

# Functional

- Risks
  - Flooding : 1.5m above soil level
  - Lightening protection
  - Earthquakes: no 2<sup>nd</sup> floor, easily accessible emergency exits
  - Fire: non-flammable walls, ceilings & floors, sprinklers, emergency exits
  - Physical security: e-cards, video cameras
  - Insects in herbarium: -20C air pulses every few months
- Staff & visitors
  - Health-hazard controls: fume hoods, dust extractors, etc.
  - Interaction among staff: spaces to meet
  - Disability-friendly: ramps, toilets
- ‘Digital genebank’ module

# Sustainable

- **Energy**

- Reduced use of air conditioning by reducing solar radiation
- Use of natural light
- Good insulation of cold rooms
- Solar panels

- **Water**

- Use of rainwater
- Surrounding gardens without irrigation

- **Green building certifications**

- Leadership in Energy and Environmental Design (LEED)
- Leaving Building Challenge (LBC)

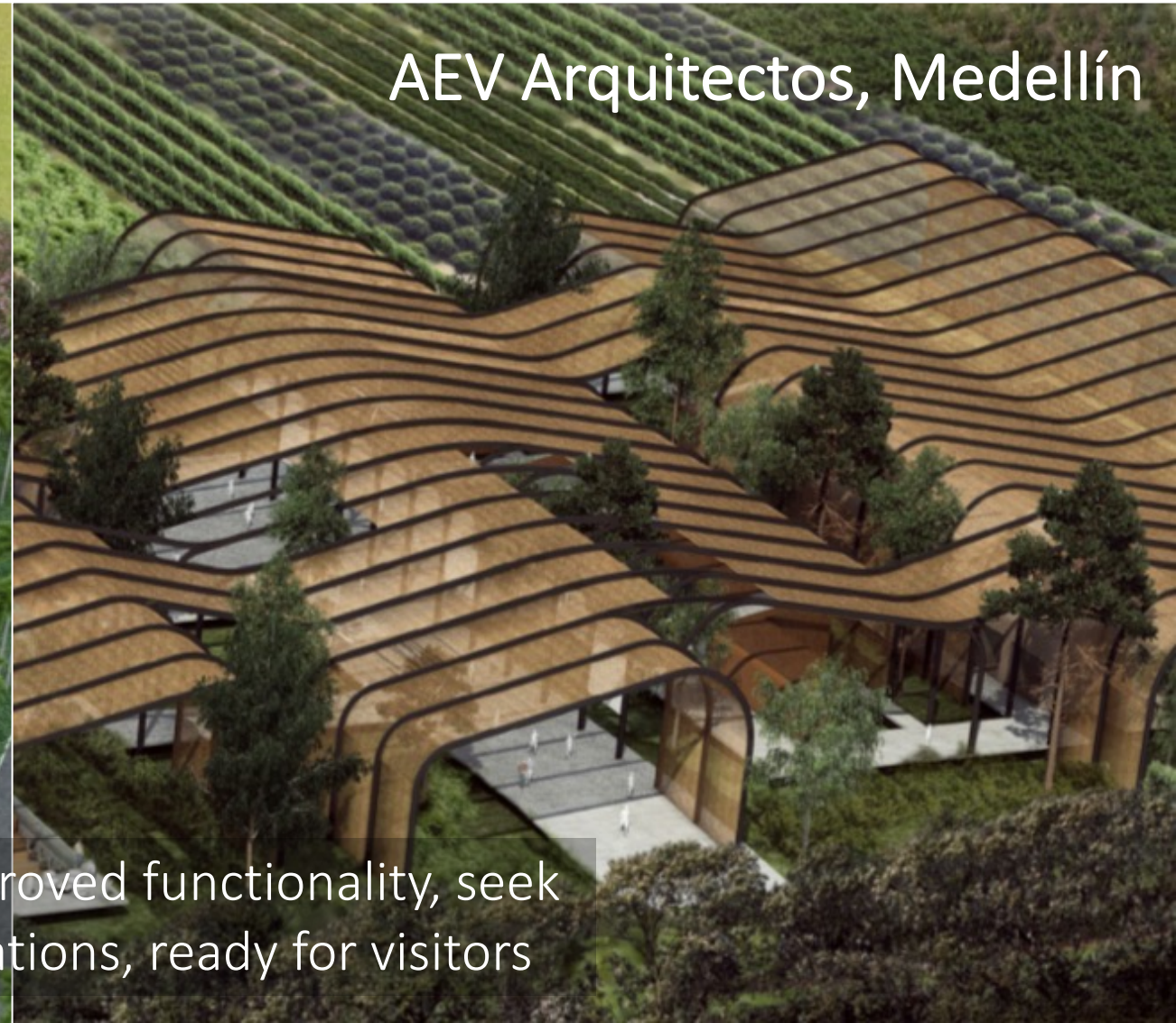
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# Open & iconic

- **Open to the general public**
  - Areas for visitors with windows providing views of into laboratories
  - Museographic exhibition about conservation and the importance of PGR
  - Iconic nature: easily recognizable as a symbol for the importance of PGR
- **Capacity-building**
  - Workshops on genebank-related topics
  - Space for visiting researchers, researchers on sabbaticals, and students
  - Scholarship program for student theses

# 2014 Private tender: two finalists





# Winner: AEV Arquitectos



Parque Explora: science museum in Medellín

# Starting in 2015 Fundraising & design



Ongoing  
fundraising  
efforts



Initial, optimistic  
design  
Adjustments to fit  
budget envelop

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# 2015-22 Fundraising

- Challenge: funding for infrastructure (not projects) in Latin America (not Africa)
- Total budget: \$17.2M
  - Funders: \$6.2M
  - Reserves: \$11M



Genebank Platform



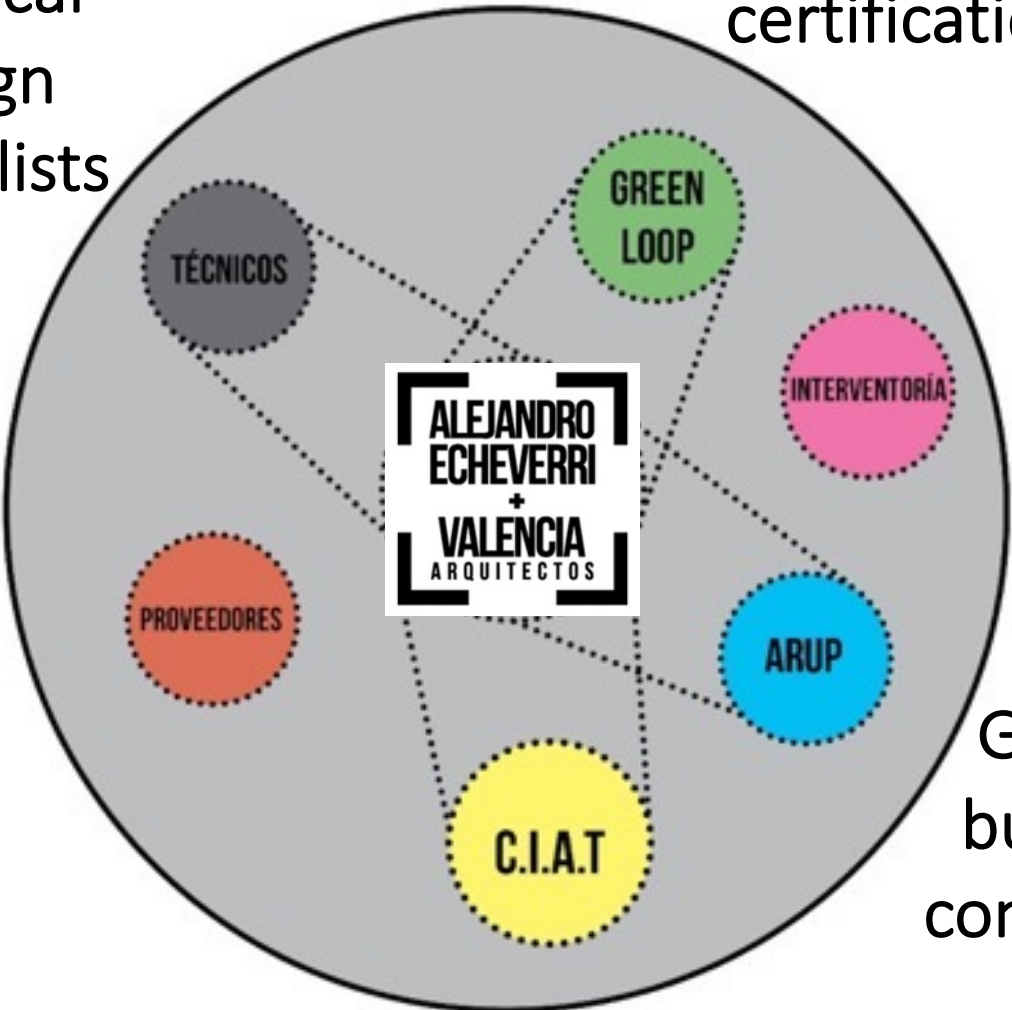
# 2015-17 Design

Technical-  
design  
specialists

Preparation for  
certifications

Open & iconic

Functional ↔ Sustainable



Green-  
building  
consultant

Genebank

# Functional requirements

Modular design around workflows: cold/drying/growth rooms, laboratories, offices



# Functional requirements

For each of the > 100 rooms:

- Temperature and humidity
- Staff working in the area
- Equipment list
- Differential pressure level
- Sterility level (HEPA filters)
- Fume and laminar-flow hoods
- Furniture needed
- Phones, LAN, WiFi
- List of reagents being used
- Types of waste being produced

CIAT Centro Internacional de Agricultura Tropical / Desde 1967				ALEJANDRO ECHAVEERRI VALENZUELA		PROYECTO BANCO DE GERMOPLASMA	
CARACTERIZACIÓN DE LABORATORIOS							
LABORATORIO DE CONSERVACIÓN IN VITRO							
AREA EXPERIMENTAL: ZONA 3 - CUARTO DE CRECIMIENTO - (señal II)							
Puestos de trabajo en esta zona				Cifras actuales	Cifras para el diseño	Características	
Para coordinador del laboratorio							
Para investigadores							
Para técnicos de laboratorio							
Para auxiliares de laboratorio							
Para asistencia administrativa							
Para estudiantes de Pre-D y maestría							
Para personas físicas en capacitación							
<b>Equipos</b>							
Número de computadoras de escritorio				0	0		
Número de computadoras portátiles				0	Varia	Tabletas	
Número de scanners				0	0		
Número de impresoras láser				0	0		
Número de impresoras inkjet				0	0		
Número de impresoras laser				0	0		
Número de unidades de fax				0	0		
Número de teléfonos				1	0		
Teléfono				1	1		
<b>Almacenaje</b>							
Cafeteras							
Carpas							
Libros							
Revistas							
Escritorio							
Cámaras							
Lockers							
<b>Redes de voz y datos</b>							
Puntos de datos							
Puntos de voz							
<b>Caracterización del aire</b>				Cifras actuales	Cifras para el diseño	Características y notas	
Temperatura (C)					20 - 25	Rango estacional deseado	
Humedad relativa (%)					60 - 80	Rango estacional deseado	
Gradiente de presión (positivo ó negativo)					Positivo (+/+)		
Admisión de aire fresco (%)				0	Definir (ver nota)	Ratio de CO2. Muestras libres pequeñas cantidades de CO2 y alérgeno pero no hay cuantificación. Vincular admisión de aire fresco con un sensor de CO2.	
Caudal de aire (recambios/hora)				0	Definir (ver nota)	Para definir calor. Carga alta por iluminación (1000 lux en estanterías)	
Se requiere filtración HEPA (tipo, ubicación)				No	No		
Se requiere filtración estándar en admisión/ salida de aire? (% eficiencia)				No	SI, entrada (95%)	Verificar que hay una unidad UV asociada al AA para cuantificación del alm.	
Hay esclusa?				SI	SI	Común para las zonas 1, 2, 3 y 4. Caracterizado en zona 5.	
<b>Cabinas de Laboratorio</b>							
De extracción de gases de gases (redes? tamaño?)							
De extracción de gases de mesa (redes? tamaño?)							
De flujo laminar (de piso, de mesa, tipo y clase)							
Cabinas para PCR							
Extracción puntual? (Dónde y para qué?)							
Olas (dónde?)							
<b>Agua de laboratorio</b>							
¿Hay agua salinizada/desalada?							
Agua desmineralizada							
Agua desionizada							
Agua destilada							
Agua bidestilada							
Puede utilizarse agua purificada por ósmosis inversa?							
<b>Desagües</b>							
Requiere abastecimiento de agua?				No	No		
Requiere desagües en piso? (de cuáles?)				No	SI	Un tapón removible a valvulada para hacer el agua.	
<b>Iluminación</b>							
Requiere iluminación puntual? (Características)							
Requiere control de fotoperíodo? (Calidad, características)				SI	SI	12 horas de luz y 12 horas de oscuridad. No debe haber iluminación cercana en la noche. Circuitos independientes. Iluminación general de la iluminación de la estantería.	
Requiere lámpara UV?				No	No		
Lámparas especiales (a prueba de agua, herméticas, etc)				No	No		
<b>Redes especiales</b>							
Aire comprimido (presión? % humedad?)				No	No		
Vacio (presión? % humedad?)				No	No		
Puntos de datos (computadores y equipos)				No	No		
Puntos de telefonía				No	No		
Gases combustibles (metano, propano, etc)				No	No		
Gases reactivos (Oxígeno, hidrógeno, etc)				No	No		
Gases reactivos (Nitrógeno, helio, etano, etc)				No	No		
Drenaje de efluentes (gaseosidad?)				No	No		
Nitrógeno líquido				No	No		
<b>Producción de desechos (Ver Anexo 1)</b>							
Desechos para incinerar?				No	No		
Desechos para esterilizar?				SI	SI	5 Kg a la semana	
Residuos químicos bioactivos?				No	No		
Residuos químicos tóxicos?				No	No		
Residuos químicos inflamables?				No	No		
Residuos comunes (clasificados)?				No	No		
<b>Equipos de Laboratorio (Ver Anexo 2)</b>							
<b>Reactivos de laboratorio (Ver Anexo 3)</b>							
<b>Mobiliario de laboratorio</b>							
<b>Mesones</b>							
Material de la superficie de trabajo							
Color de la superficie (blanco, amarillo)							
Textura de la superficie (lisa, rugosa)							
Con abastecidos y desagües (especificaciones)							
Con esclusas (redes, ventillas, superficies)							
Lavamanos							
<b>Sillas</b>							
Con ruedas							
Con respaldo							
Bunkers							
<b>Muebles de pared</b>							
Puntos (con estanterías? cuántas?)							
Cantinas (con estanterías? cuántas?)							
<b>Muebles de piso</b>							
Puntos (con estanterías? cuántas?)							
Cantinas (con estanterías? cuántas?)							
Con estanterías? cuántas?							
Con estanterías? cuántas?							
En ruedas							
Con ruedas							
Otras							
<b>Estantería</b>							
Libros							
Materiales							
Residuos							
Piso de trabajo							



# Functional requirements

## Additional private tenders:

- Custom-designed shelving systems
  - Five cold rooms (seeds)
  - Two drying rooms (seeds)
  - Herbarium
  - Three growth rooms (in-vitro)
  - Storage rooms in the basement
- Furniture
  - Laboratories
  - Offices





# Sustainability: LEED



- Applying for *Building Design and Construction* (BD+C v4) certification at US Green Building Council
- Collect points for each of the categories
- Platinum level: 80+ points

LEED rating system\_©U.S. Green Building Council, 2022

# LEED categories

## Energy

- Use of renewable energy
- LEDs + lightening control system
- Canopy to reduce energy consumption
- Energy-efficient air-conditioning equipment w/o CFC

## Water

- 100% of water consumed by the building is from the rainwater collection system (up to 4,200 m<sup>3</sup> per year)
- Black and gray waters are treated and filtered on site to create a closed hydrological cycle
- Water efficient toilets, showers, and taps
- No irrigation for surrounding gardens and accession demonstration plots



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# LEED categories

## Materials & resources

- Forest Stewardship Council (FSC) certified wood for canopy
- Paints, adhesives, sealants with lowest levels of volatile organic compounds
- Materials in contact with water without ingredients included in the Red List of building materials (harmful to health)
- More than 90% of waste generated during construction recycled or reused
- Waste storage & separation room

## Air quality

- Filtered air-renewal system for closed spaces
- Monitoring and control systems for temperature and CO<sub>2</sub>
- No smoking in closed or open spaces



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# Sustainability: Living Building Challenge

Seven  
'petals'



## Place

Restoring a healthy interrelationship with nature.



## Water

Creating developments that operate within the water balance of a given place and climate.



## Energy

Relying only on current solar income.



## Health + Happiness

Creating environments that optimize physical and psychological health and well being.



## Materials

Endorsing products that are safe for all species through time.



## Equity

Supporting a just and equitable world.



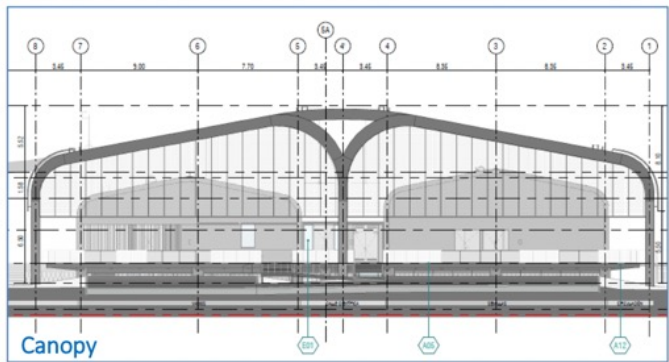
## Beauty

Celebrating design that uplifts the human spirit.

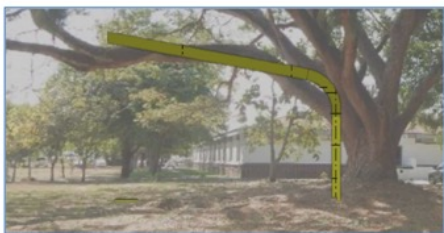
# Open & iconic

- Inspired by native forests
- Easily recognizable, like the Svalbard Global Seed Vault

Figure 1 – Shapes Canopy and Tress



CIAT Trees



Canopy inspired in trees



# Oct 2018 – Dec 2021 Construction



# Construction oversight committee

- **Composition**

- Science (2) + Legal (1) + Finance (2) + Operations (1) + Procurement (1) + Fundraising (1) + Regional rep (1) + Secretary (1)

- **Role**

- Financial control, legal clearance, coordination of private tenders, construction progress monitoring, technical oversight, coordination with fundraising efforts

- **We met approx. 70 meetings during the construction phase**

- Detailed meeting minutes for auditors

- **External audit**

- Construction process
- Detailed plans for moving the collections

Mid 2020





July 2021

6,429 m<sup>2</sup> canopy  
7,035 m<sup>2</sup> construction



# Solar farm on campus

GENERAN UN  
AHORRO DE



**250**  
MILLONES DE  
PESOS COLOMBIANOS  
AL AÑO



# Inauguration by Iván Duque, President of Colombia

Attended by Colombian Ministers of Ag and Science, Directors of Agrosavia, ICA and Humboldt Inst., OnCGIAR leadership, Crop Trust Director, Alliance leadership, BMGF, RF and BMZ representatives, ...



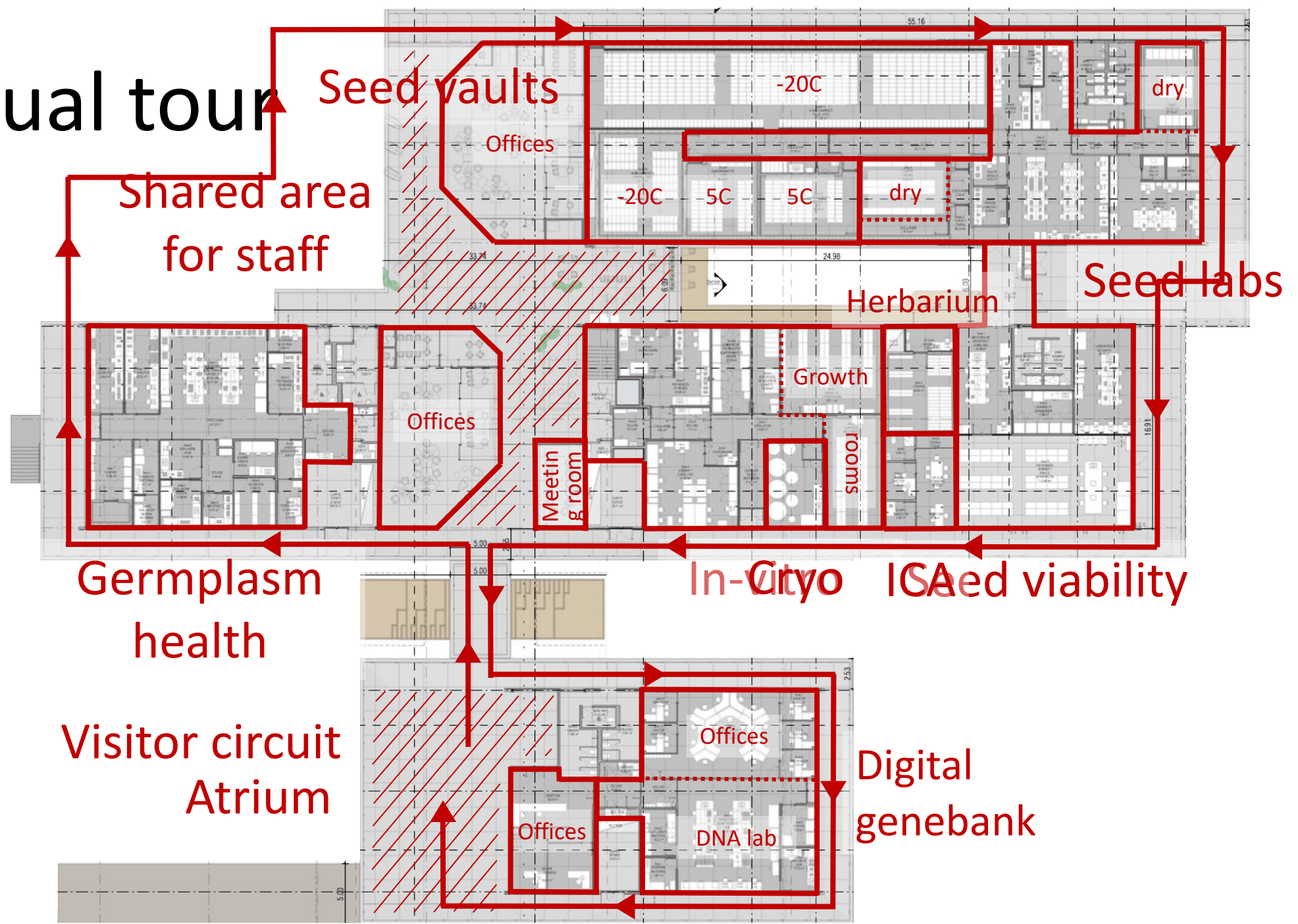
15 March 2022



# Cristián Samper announcing a \$17M donation of the Bezos Earth Fund and Jeff Bezos



# A virtual tour



## Seed conservation

- Threshing area
- Seed lab
- 2 drying rooms
- Two -20C rooms
- Two +5C rooms
- Distribution & packaging areas





RFID antennas in corridor



RFID tags + datamatrix barcode



RFID antenna in cold room



Portable reader



RFID antenna in drying room

## Other seed areas

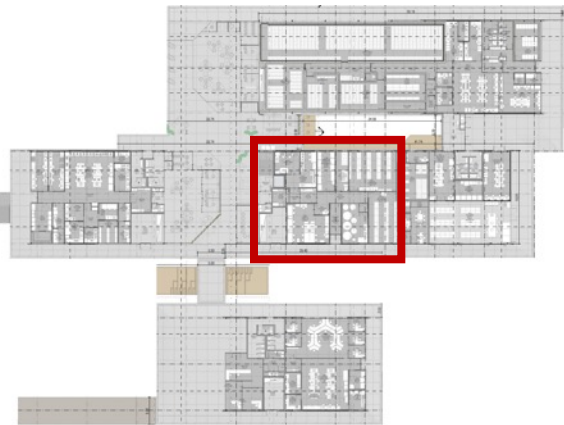
- Germination area
- Viability lab
- Herbarium
- ICA offices
- Exit towards greenhouses





## In-vitro conservation

- Propagation lab
- Three growth rooms
- Cryo area
- Lab for media preparation



# Germplasm health lab

- Central lab
- Areas for viral, fungal, bacterial assays
- Molecular diagnosis area



# Digital genebank

- DNA lab
- Open office for students, visiting scientists
- Atrium for events





### Germoplasma, tres formas de guardar genes

#### Germplasm, three ways of storing genes

**Semillas**  
De las semillas se pueden permanecer durante un período de tiempo mucho más largo que las partes de la planta. Como resultado, se han creado las primeras variedades genéticas que se plantan hoy en día. Por eso, es importante preservar y proteger estas semillas. Esto se puede hacer de varias maneras, como guardar semillas en recipientes herméticos o guardar semillas en recipientes que mantienen bajas temperaturas.

**Seeds**  
The seeds of agricultural plants remain viable for a much longer period of time than the parts of the plant. As a result, the first genetic varieties that are planted today were created through the preservation of seeds. It is important to preserve and protect these seeds. This can be done in several ways, such as storing seeds in airtight containers or storing seeds in containers that maintain low temperatures.

**Semillas en recipientes herméticos**  
Seeds in airtight containers

**Semillas en recipientes que mantienen bajas temperaturas**  
Seeds in containers that maintain low temperatures

**Semillas en recipientes que mantienen bajas temperaturas y son herméticos**  
Seeds in containers that maintain low temperatures and are airtight

**Semillas en recipientes que mantienen bajas temperaturas y son herméticos**  
Seeds in containers that maintain low temperatures and are airtight

### Propagar

#### Disseminating

Mantenemos las variedades en diferentes medios de cultivo. Las multiplicamos para cuidarlas hasta por dos años, antes de renovarlas nuevamente.

We keep the varieties in different growth mediums. We multiply them and take care of them for up to two years, before they are renewed.

**Para lograrlo, lo sometemos a terapias con calor, frío o electricidad, y aislamos partes sanas de las plantas.**

To do that, we put them through heat, cold, or electric treatments, and we isolate the healthy parts of the plants.

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**El agua**  
El agua es esencial para la vida y para la agricultura. Sin embargo, el agua dulce es un recurso limitado y se está volviendo cada vez más escasa. Esto se debe a que cada vez más personas están utilizando agua para actividades que no son esenciales, como lavar el coche o regar el jardín. Por eso, es importante ser conscientes de nuestro consumo de agua y encontrar maneras de ahorrar agua. Esto se puede hacer de varias maneras, como cerrar el grifo cuando nos lavamos los dientes o tomar duchas cortas.

**The Water**  
Water is essential for life and for agriculture. However, fresh water is a limited resource and is becoming increasingly scarce. This is because more and more people are using water for non-essential activities, such as washing the car or watering the garden. It is important to be aware of our water consumption and find ways to save water. This can be done in several ways, such as turning off the tap when brushing your teeth or taking short showers.

**El Hábitat**  
El hábitat es el lugar donde viven y crecen las plantas y los animales. Sin embargo, el hábitat natural está siendo destruido y degradado por actividades humanas, como la deforestación y la contaminación. Esto es un problema porque si el hábitat natural se destruye, las plantas y los animales que dependen de él podrían desaparecer. Por eso, es importante proteger y preservar el hábitat natural. Esto se puede hacer de varias maneras, como plantar árboles y crear áreas protegidas.

**The Habitat**  
Habitat is the place where plants and animals live and grow. However, natural habitat is being destroyed and degraded by human activities, such as deforestation and pollution. This is a problem because if natural habitat is destroyed, the plants and animals that depend on it could disappear. It is important to protect and preserve natural habitat. This can be done in several ways, such as planting trees and creating protected areas.

### Germoplasma, tres formas de guardar genes

#### Germplasm, three ways of storing genes

**In vitro**  
Las células vegetales pueden ser almacenadas en recipientes que mantienen bajas temperaturas y son herméticos. Esto permite guardar partes de plantas que crecen en tubos de ensayo o guardar partes de plantas que crecen en el campo. Esto es importante porque si una enfermedad o plaga ataca a una de estas pocas variedades, podría afectar a toda la producción de ese alimento. Por eso, es importante preservar y proteger estas partes de plantas. Esto se puede hacer de varias maneras, como guardar partes de plantas que crecen en tubos de ensayo o guardar partes de plantas que crecen en el campo.

**In vitro**  
Plant cells can be stored in containers that maintain low temperatures and are airtight. This allows us to store parts of plants that grow in test tubes or store parts of plants that grow in the field. This is important because if a disease or pest attacks one of these few varieties, it could affect the entire production of that food. It is important to preserve and protect these parts of plants. This can be done in several ways, such as storing parts of plants that grow in test tubes or storing parts of plants that grow in the field.

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### En la variedad está el comer

#### Variety is the spice of life

Arar y vivir de la tierra es primordial para la supervivencia humana. Ciudades y cultivos brotaron juntos, y de su mano —o mejor, de sus ramas— nos libramos de tener que peregrinar en busca de alimentos, como lo hicimos por milenios. La domesticación, sin embargo, trajo efectos a largo plazo, como la erosión genética.

Planting and living off the land is paramount for the survival of humankind. Cities and crops emerged together, and they have lent us a hand —or better, a branch— in the process of liberating ourselves from the need to roam around searching for food, as we certainly did for millennia. Domestication, however, has brought about certain long term effects such as genetic erosion.

En búsqueda de yucas más suaves, mayor cantidad de frijoles por cosecha o pastos más nutritivos, los cultivos, generación tras generación, obtuvieron los atributos deseados y perdieron otros, que si quedaron en el ADN de sus parientes no domesticados. Pero la profusión de genes silvestres dejó de estar segura en ecosistemas cada vez más escasos y alterados.

In the search for less bitter cassava, a larger amount of beans per harvest, or more nutritious grasses, crops have, over the generations, gained the traits that we desired, but they have also lost other traits that are still present in the DNA of their non-domesticated relatives. However, the profusion of wild genes is no longer safe in ecosystems that become scarcer and altered every day.

Además, el reemplazo de muchas variedades tradicionales y adaptadas a condiciones locales por unas cuantas más comerciales acabó de empobrecer la diversidad genética de los cultivos.

Furthermore, the replacement of many traditional varieties that were adapted to local conditions for a few more commercial ones has ended up impoverishing the genetic diversity of crops.

¿Cómo afrontar la lluvia de amenazas que erosionan la diversidad genética de nuestros cultivos?

How to face the storm of threats that erode the genetic diversity of our crops?

En este pabellón te lo contamos.

You'll find out in this pavilion.

- 20 especies de plantas alimentan a la humanidad cotidianamente.
- 20 species of plants feed humanity on a daily basis.
- 5000 se han utilizado en todo el mundo.
- 5000 have been used around the world.
- 359 000 podrían ser útiles.
- 359 000 are potentially useful.

# Moving laboratories & collections

- Germplasm health lab and DNA lab have moved
- Bean & forage collections: Oct 2022
- Cassava collection: Q1, 2023

Next steps



## Bean and forage collections

MOVING THE BEAN AND FORAGES COLLECTIONS TO FUTURE SEEDS		Before the move										Moving									
		2021										2022									
		Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct
Before the move	Register inventories and repackage bean seed pouches stored at -18C: withdraw from cold room, temperature-equilibrate, seed-count, re-package, re-barcode and attach RFID tags; return to storage in old building	█	█																		
Before the move	Test-drive, check and monitor Future Seeds cold rooms, shelving systems, seed laboratories, and herbarium									█	█	█	█								
Moving the bean collection	Transfer previously repackaged bean seed pouches to Future Seeds: withdraw from cold room, temperature-equilibrate, and transfer re-packaged seed pouches to Future Seeds; register new locations in the database											█	█								
	Continue registering inventories, repackaging and transferring bean seed pouches stored at -18C to Future Seeds: withdraw from cold room, temperature-equilibrate, seed-count, re-package, re-barcode and attach RFID tags, and transfer to Future Seeds; register new locations											█	█								
	Register and transfer bean-seed inventories in temporary storage (5C): withdraw from cold room, temperature-equilibrate, seed-count, re-barcode, and transfer to Future Seeds; register new locations												█	█							
Moving the forage collection	Move equipment: move equipment needed for managing and distributing the bean collection to Future Seeds													█	█						
Moving the forage collection	Register inventories and repackage forage seed pouches stored at -18C: withdraw from cold room, temperature-equilibrate, seed-count, re-package, re-barcode and attach RFID tags, and transfer to Future Seeds; register new locations															█	█	█	█		
	Register and transfer forage-seed inventories in temporary storage (5C): withdraw from cold room, temperature-equilibrate, seed-count, re-barcode, and transfer to Future Seeds; register new locations															█	█	█	█		
Moving the forage collection	Move equipment: move equipment needed for managing and distributing the forage collection to Future Seeds																			█	█
Moving samples for acquisition	Inspect and select samples from backlog of 13,000 bean/forage samples in acquisition pipeline stored at 5C: withdraw selected subset of samples from cold room, temperature-equilibrate, re-package and re-barcode, and transfer to Future Seeds; register new locations													█	█						
Moving the herbarium	Inventory herbarium specimen and move to Future Seeds: withdraw from storage, re-barcode, attach RFID tags, repackage into boxes, move to herbarium room in Future Seeds and register new locations																	█	█		

# Experiences & lessons learned: costs

- Genebank was built without a cost overrun
  - Lots of planning and monitoring; exchange rate helped!
- Costs of LEED certification
  - Approx. 10-15% additional material/building costs; should be amortized through approx. 20% reduced electricity & water utility costs
  - 25K for green-building consultants + 5K for certification
- Building features (canopy) that reduce environmental impact may entail higher maintenance costs
  - Par of Bezos funds for upkeep and maintenance
- Future purchases of certain consumables & equipment could be more costly

# Experiences & lessons learned: staff time

- Genebank manager + 6 staff contributed to design, construction, and the commissioning of the building; everyone's working to move labs & collections
- Challenge: competing priorities and emergencies, in addition to running the genebank:
  - Genebank financial (2017) and technical (2019) audits
  - COVID lockdowns (2020) and public unrest and campus closure (2021), requiring emergency responses to save the collections, particularly for cassava
  - Development of a business plan for a Long-term Partnership Agreement for bean & forages with the Crop Trust (2022)
  - Challenges related to the One-CGIAR restructuring process (2021/12)

# Experiences & lessons learned: delays

- Delay in fully commissioning the building
  - Approx. 1 year instead of estimated 1-2 months
  - Initial estimates were unrealistic: impossible to get everything working correctly without any adjustments and corrective actions
  - Also: supply chain constraints
- Moving of collections substantially delayed
  - Distribution of accessions suspended for longer than anticipated
  - Space constraints for cassava collection in current building because of extra copy prepared for moving the collection

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# Experiences & lessons learned: publicity

- Lots of publicity: > 130 outlets
  - Interviews on Colombian radio and YouTube talk shows
  - Popular TV documentary
- Need to manage expectations
- 4-5-fold increase in visitors: outreach and science-education plan



FINANCIAL TIMES

Science

Forbes

REUTERS

EL TIEMPO

Sci Dev Net

EL PAÍS

EL ESPECTADOR

AFP

THE HILL

EFE: Agencia EFE




MONGABAY  
NEWS & INSPIRATION FROM NATURE'S FRONTLINE

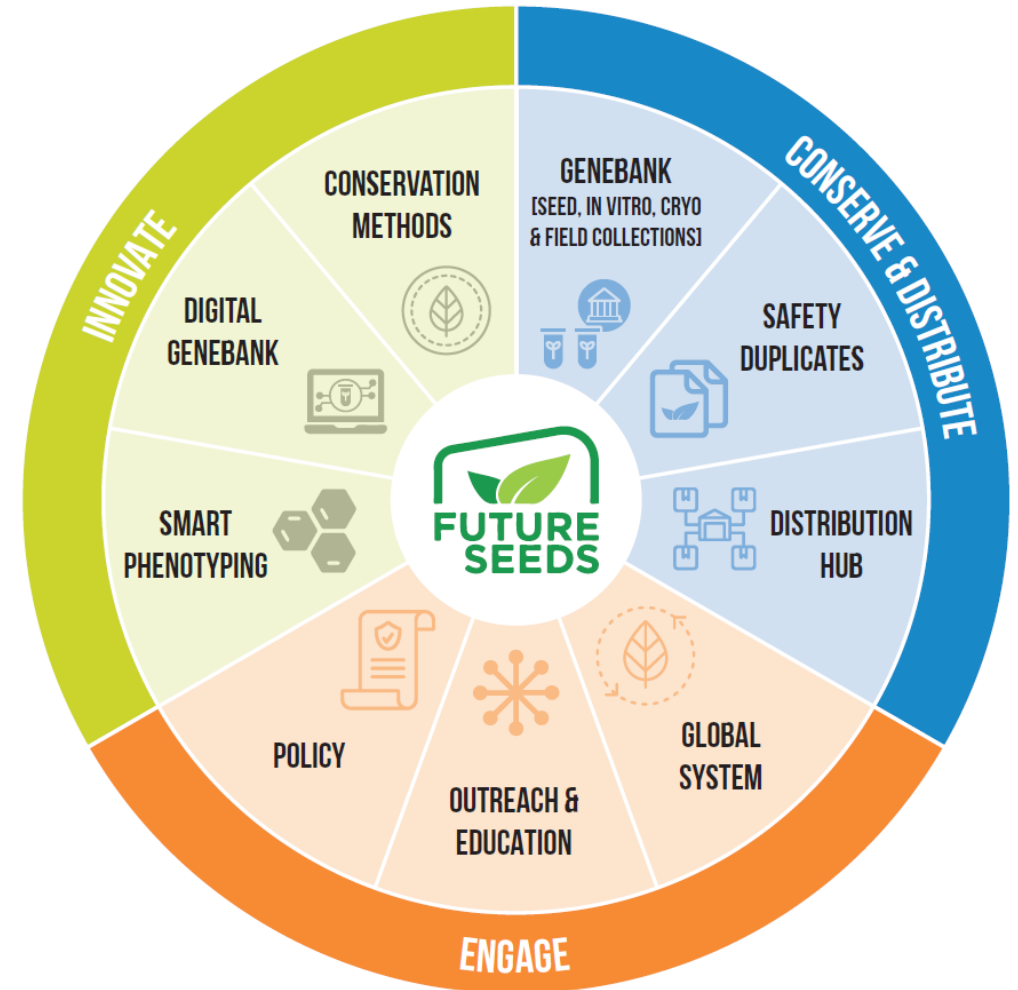
FOOD  
navigator.com

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# The future

-  **Conserve & distribute** germplasm collections and host safety duplicates of other collections
-  **Innovate** to improve conservation methods and to enrich collections with actionable information to facilitate their use
-  **Engage** the public to raise societal awareness about the vital role of crop diversity, participate in the ongoing policy dialogue, and contribute to training the next generation of PGR scientists



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# Thank you!

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